#### **Tanzania**

Overview



**Transparency:** 

21

(Open Budget Index score)



Public Participation:

 $9_{\scriptscriptstyle /100}$ 



**Budget Oversight:** 

39/100

### About the survey

Government budget decisions – what taxes to levy, what services to provide, and how much debt to take on – have important consequences for all people in society. When governments provide information and meaningful channels for the public to engage in these decisions, we can better ensure public money is spent on public interests.

**The Open Budget Survey (OBS)** is the world's only independent, comparative and fact-based research instrument that uses internationally accepted criteria to assess public access to central government budget information; formal opportunities for the public to participate in the national budget process; and the role of budget oversight institutions, such as legislatures and national audit offices, in the budget process.

The survey helps local civil society assess and confer with their government on the reporting and use of public funds. This 8th edition of the OBS covers 120 countries.

Visit <u>www.internationalbudget.org/open-budget-survey</u> for more information, including the full OBS methodology, the 2021 Global and Regional Reports, findings for all surveyed countries, and the Data Explorer.



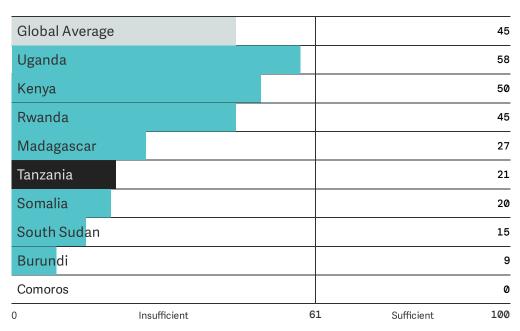
## **Transparency**

This part of the OBS measures public access to information on how the central government raises and spends public resources. It assesses the **online** availability, timeliness, and comprehensiveness of eight key budget documents using 109 equally weighted indicators and scores each country on a scale of 0 to 100. A transparency score of 61 or above indicates a country is likely publishing enough material to support informed public debate on the budget.

Tanzania has a transparency score of 21 (out of 100).

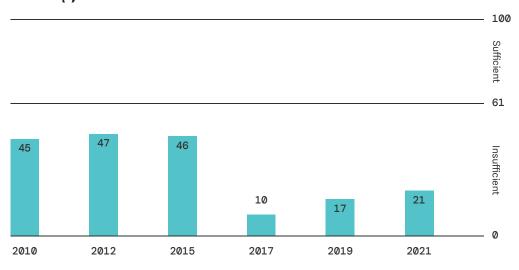
### Transparency in Tanzania compared to others



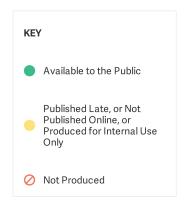




# How has the transparency score for Tanzania changed over time?



# Public availability of budget documents in Tanzania



| Document                    | 2010 | 2012 | 2015 | 2017 | 2019 | 2021 |
|-----------------------------|------|------|------|------|------|------|
| Pre-Budget Statement        |      | •    |      |      |      |      |
| Executive's Budget Proposal | •    | •    |      |      |      |      |
| Enacted Budget              |      | •    | •    | •    | •    |      |
| Citizens Budget             | 0    | •    | •    |      | •    |      |
| In-Year Reports             | •    | •    |      |      |      |      |
| Mid-Year Review             | 0    | 0    | 0    | 0    | 0    | 0    |
| Year-End Report             | 0    | 0    | 0    | 0    | 0    | 0    |
| Audit Report                | •    |      | •    | •    | •    | •    |



#### How comprehensive is the content of the key budget documents that Tanzania makes available to the public?

| KEY                |
|--------------------|
| ● 61-100 / 100     |
| <b>41-60 / 100</b> |
| <b>1</b> -40 / 100 |

| Key<br>budget<br>document         | Document purpose and contents   | Fiscal<br>year<br>assessed | Document content score |
|-----------------------------------|---|----------------------------|------------------------|
| Pre-<br>Budget<br>Statement       | Discloses the broad parameters of fiscal policies in advance of the Executive's Budget Proposal; outlines the government's economic forecast, anticipated revenue, expenditures, and debt.  | 2020-21                    | 89                     |
| Executive's<br>Budget<br>Proposal | Submitted by the executive to the legislature for approval; details the sources of revenue, the allocations to ministries, proposed policy changes, and other information important for understanding the country's fiscal situation. | 2020-21                    | Hard Copy              |
| Enacted<br>Budget                 | The budget that has been approved by the legislature.   | 2020-21                    | 67                     |
| Citizens<br>Budget                | A simpler and less technical version of the government's Executive's Budget Proposal or the Enacted Budget, designed to convey key information to the public.   | 2020-21                    | 75                     |
| In-Year<br>Reports                | Include information on actual revenues collected, actual expenditures made, and debt incurred at different intervals; issued quarterly or monthly.  | 2019-20<br>& 2020-<br>21   | 63                     |
| Mid-Year<br>Review                | A comprehensive update on the implementation of the budget as of the middle of the fiscal year; includes a review of economic assumptions and an updated forecast of budget outcomes.   | 2019-20                    | Not<br>Produced        |
| Year-End<br>Report                | Describes the situation of the government's accounts at<br>the end of the fiscal year and, ideally, an evaluation of the<br>progress made toward achieving the budget's policy<br>goals.  | 2018-19                    | Not<br>Produced        |
| Audit<br>Report                   | Issued by the supreme audit institution, this document examines the soundness and completeness of the government's year-end accounts.   | 2018-19                    | 76                     |

Tanzania's transparency score of 21 in the OBS 2021 is near its score in 2019.

### What changed in OBS 2021?

Tanzania has increased the availability of budget information by:

• Publishing the In-Year Reports online in a timely manner.



#### Recommendations

Tanzania should prioritize the following actions to improve budget transparency:

- Continue the good practice established with the Executive's Budget
  Proposal for FY 2021/22 by publishing the document before it is approved by
  the Parliament. Previous Executive's Budget Proposals were only published
  "as passed by the National Assembly."
- Produce and publish the Mid-Year Review and Year-End Report online in a timely manner. The Mid-Year Review should be published within three months of the midpoint of the fiscal year, while the Year-End Report should be published within 12 months of the end of the fiscal year.



## **Public Participation**

The OBS assesses the formal opportunities offered to the public for meaningful participation in the different stages of the budget process. It examines the practices of the central government's executive, the legislature, and the supreme audit institution (SAI) using 18 equally weighted indicators, aligned with the Global Initiative for Fiscal Transparency's <u>Principles of Public Participation in Fiscal Policies</u>, and scores each country on a scale from 0 to 100.

Tanzania has a public participation score of 9 (out of 100).

## Public participation in Tanzania compared to others

| Global Averag | ge           |    |            | 14  |
|---------------|--------------|----|------------|-----|
| Kenya         |              |    |            | 31  |
| Uganda        |              |    |            | 19  |
| Madagascar    |              |    |            | 15  |
| Rwanda        |              |    |            | 15  |
| South Sudan   |              |    |            | 11  |
| Tanzania      |              |    |            | 9   |
| Burundi       |              |    |            | 0   |
| Comoros       |              |    |            | 0   |
| Somalia       |              |    |            | 0   |
| 0             | Insufficient | 61 | Sufficient | 100 |

For more information, see <u>here</u> for innovative public participation practices around the world.



## Extent of opportunities for public participation in the budget process



#### Recommendations

To further strengthen public participation in the budget process, Tanzania's Ministry of Finance and Planning should prioritize the following actions:

 Pilot mechanisms to engage the public during budget formulation and to monitor budget implementation.

Tanzania's National Assembly has established public hearings related to the approval of the annual budget, but should also prioritize the following actions:

- Allow any member of the public or any civil society organization to testify during its hearings on the budget proposal prior to its approval.
- Allow members of the public or civil society organizations to testify during its hearings on the Audit Report.

Tanzania's Controller and Auditor General has established mechanisms for the public to assist in developing its audit program. It should prioritize the following actions to improve public participation in the budget process:

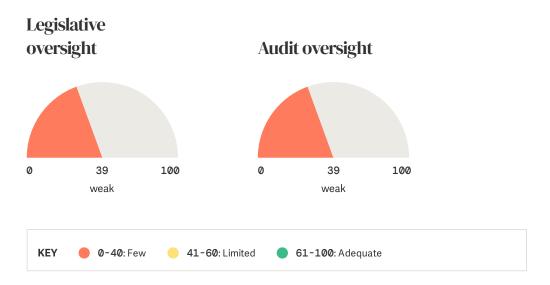
• Establish formal mechanisms for the public to contribute to relevant audit investigations.



## **Budget Oversight**

The OBS examines the role that legislatures and supreme audit institutions (SAIs) play in the budget process and the extent to which they provide oversight; each country is scored on a scale from 0 to 100 based on 18 equally weighted indicators. In addition, the survey collects supplementary information on independent fiscal institutions (see Box).

The legislature and supreme audit institution in Tanzania, together, provide weak oversight during the budget process, with a composite oversight score of **39** (out of 100). Taken individually, the extent of each institution's oversight is shown below:



#### Recommendations

Tanzania's National Assembly provides limited oversight during the planning stage of the budget cycle and weak oversight during the implementation stage. To improve oversight, the following actions should be prioritized:

- Legislative committees should examine the Executive's Budget Proposal and publish reports with their analysis online.
- A legislative committee should examine in-year budget implementation and publish reports with their findings online.



 In practice, ensure the legislature is consulted before the executive shifts funds specified in the Enacted Budget between administrative units; spends any unanticipated revenue; or reduces spending due to revenue shortfalls during the budget year.

To strengthen independence and improve audit oversight by the Tanzania Controller and Auditor General, the following actions are recommended:

- Require legislative or judicial approval to appoint and remove the head of the supreme audit institution.
- Ensure audit processes are reviewed by an independent agency.

## The emerging practice of establishing independent fiscal institutions

Tanzania does not have an independent fiscal institution (IFI). IFIs are increasingly recognized as valuable independent and nonpartisan information providers to the Executive and/or Parliament during the budget process.

\*These indicators are \*not\* scored in the Open Budget Survey.



## Methodology

- Only documents published and events, activities, or developments that took place through 31 December 2020 were assessed in the OBS 2021.
- The survey is based on a questionnaire completed in each country by an independent budget expert:

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 To further strengthen the research, each country's draft questionnaire is also reviewed by an anonymous independent expert.

